

DECLARATION AND POWER OF ATTORNEY

As a below-named inventor, I hereby declare that:

My residence, post office address and citizenship are as stated below next to my name.

I believe I am the original, first and sole inventor (if only one name is listed below) or an original, first and joint inventor (if plural names are listed below) of the subject matter which is claimed and for which a patent is sought on the invention entitled "STRUCTURED SYSTEM FOR THE PLANNING, INTEGRATION, ANALYSIS AND MANAGEMENT OF NEW PRODUCT DEVELOPMENT ON A REAL-TIME, ENTERPRISE-WIDE BASIS", the specification of which is attached hereto and is identified by Attorney's Docket No. IDE-1.

I hereby claim priority benefits under Title 35, United States Code, Section 119(e), of United States Provisional Patent Application Serial No. 60/213,463, filed 06/23/00 by Anne T. Donelan et al. for

STRUCTURED SYSTEM FOR THE PLANNING, INTEGRATION,  
ANALYSIS AND MANAGEMENT OF NEW PRODUCT DEVELOPMENT ON A  
REAL-TIME, ENTERPRISE-WIDE BASIS.

I hereby state that I have reviewed and  
understand the contents of the above-identified  
specification, including the claims.

I acknowledge the duty to disclose information  
which is material to the examination of this  
application in accordance with Title 37, Code of  
Federal Regulations, Section 1.56(a).

I hereby appoint Pandiscio & Pandiscio, a firm  
composed of Nicholas A. Pandiscio, Registration No.  
17293, Mark J. Pandiscio, Registration No. 30883,  
Scott R. Foster, Registration No. 20570, and James A.  
Sheridan, Registration No. 43,114 or any of them, of  
470 Totten Pond Road, Waltham, Massachusetts 02451-  
1914, (Telephone No. 781-290-0060), my attorneys with  
full power of substitution and revocation, to

IDE-1

prosecute this application and to transact all business in the Patent Office connected therewith.

I hereby declare that all statements made herein of my own knowledge are true and that all statements made on information and belief are believed to be true; and further that these statements were made with the knowledge that willful false statements and the like so made are punishable by fine or imprisonment, or both, under Section 1001 of Title 18 of the United States Code and that such willful false statements may jeopardize the validity of the application or any patent issued thereon.

Inventor's signature: \_\_\_\_\_  
Inventor's full name: Anne T. Donelan  
Date: \_\_\_\_\_  
Residence: 266 Cornell Street  
Roslindale, MA 02131  
Post office address: same  
Citizenship: United States of America

Inventor's signature: \_\_\_\_\_  
Inventor's full name: Ralph G. Brown  
Date: \_\_\_\_\_  
Residence: 6 Deergrass Lane  
Acton, MA 01720  
Post office address: same  
Citizenship: United States of America

Inventor's signature: \_\_\_\_\_  
Inventor's full name: Richard S. Moore  
Date: \_\_\_\_\_  
Residence: 83 Witherell Drive  
Sudbury, MA 01776  
Post office address: same  
Citizenship: United States of America

MB\IDE1PROV.AP5

IDE-1